

# Public Hospitals



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**<http://osu.com.okstate.edu/dept/chpr.htm>**

**The Irresistible Force  
and the  
Immovable Object**

# **“The Oklahoma JOA”**

## **A Creative Solution**

**State of  
Oklahoma**

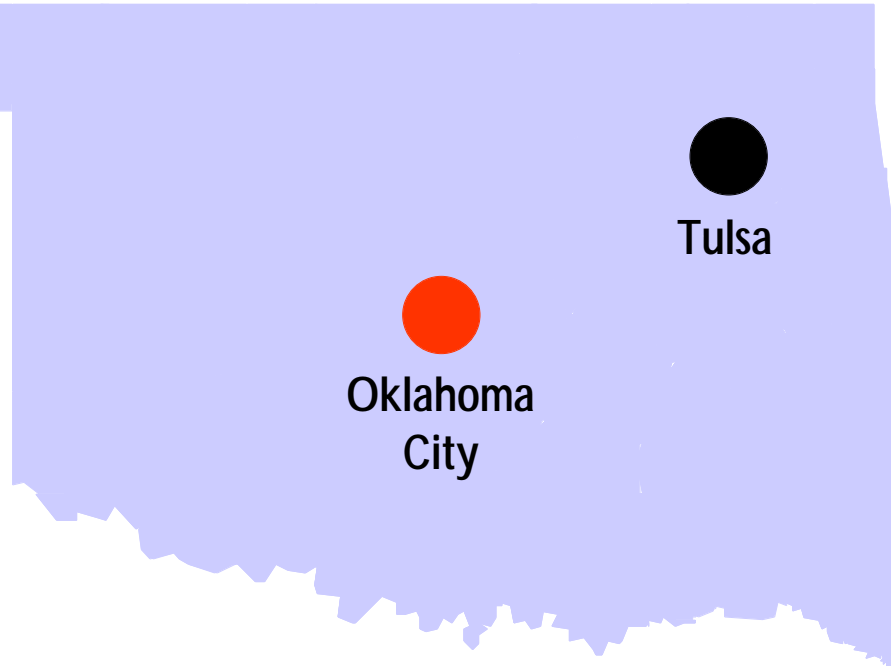


**Columbia  
Healthcare**

# State of Oklahoma



Oklahoma  
Health Center  
(Oklahoma City)



# Oklahoma Health Center

- VA hospital
- Private hospital
- State Health Department
- Medical research foundation
- Private group practice clinic
- Assorted other clinics and programs
- OU Health Sciences Center (6 colleges)
- **OKLAHOMA TEACHING HOSPITALS (OTH)**



# OTH



- Indigent care services
- Changing governance
- Civic conflict over their support
- No other public hospitals in state
- Involvement by state government
- Always a money loser (by mission and definition)  
requiring ... more tax money

# Governance?

- Energy “bust”
- Re-examination of OTH role
- Study of governance options
- Couldn't get there from here
- Turf? Power? Feifdoms? ... of course!
- No compelling reason to change



# What Changed?



- SQ 640 Passed - no tax increases without a majority vote of the people ... or a super majority of the Legislature.
- SQ 650 Failed - Provider tax to be used for matching Medicaid funds.
- No more fiscal wiggle room.

# Intractable Problems?



- Scarce public revenue
- Managed care influences
  - Medicaid Managed Care
  - Community Competition
- Unchanging University physician culture
- Option Gridlock ... ?

# Then Along Came ...



- **Columbia HCA**
  - For-Profit Corporation
  - Health Center location
- **Oklahoma Hospital Authority**
  - Business
  - University
  - Government

# Joint Operating Agreement

- Governance
- Capital Calls
- Initial Payments
- Revenue Sharing
- Asset Ownership
- Academic Affiliation Agreement



... Happily Everafter?  
Stay Tuned

